

ADULTS SOCIAL CARE AND HEALTH SCRUTINY BOARD Agenda

Date Thursday 13th July 2023

Time 6.00 pm

Venue Crompton Suite, Civic Centre, West Street, Oldham, OL1 1NL

- Notes
1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or Constitutional Services at least 24 hours in advance of the meeting.
 2. CONTACT details for this meeting are available from Constitutional Services – telephone 0161 7705151, or, email constitutional.services@oldham.gov.uk
 3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12 noon on Monday, 10th July 2023.
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MEMBERSHIP OF THE ADULTS SOCIAL CARE AND HEALTH SCRUTINY BOARD

Councillors Adams, Ball, Hamblett, J. Harrison, Hobin, S. Hussain, McLaren and Moores (Chair)

Item No

- 1 Election of Vice Chair
The Scrutiny Board is asked to elect a Vice Chair for the 2023/24 Municipal Year.
- 2 Apologies For Absence
- 3 Urgent Business
Urgent business, if any, introduced by the Chair
- 4 Declarations of Interest
To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 5 Public Question Time
To receive Questions from the Public, in accordance with the Council's Constitution.
- 6 Minutes (Pages 1 - 6)
To note the Minutes of the Health Scrutiny Committee held 7th March 2023
- 7 Oldham Health and Wellbeing Strategy (Pages 7 - 28)
Interim Director of Public Health to report
- 8 Terms of Reference (Pages 29 - 34)
To note the Scrutiny Board's terms of reference as reported to the Council on 24th May 2023
- 9 Emergency Paediatrics (Pages 35 - 38)
- 10 CQC Preparation
Director of Adult Social Care to present
- 11 Adult Social Care and Health Scrutiny Board Work Programme 2023/24
- 12 Key Decision Notice (Pages 39 - 48)



HEALTH SCRUTINY
07/03/2023 at 6.00 pm

Present: Councillor S Hussain (Chair)
Councillors Ball, Harrison, Ibrahim, Marland, McLaren and
McManus

Also in Attendance:

Paul Rogers	Constitutional Services
Julian Guerriero	Community Safety Services
Rebecca Fletcher	Public Health
Steve Simmons	Senior Operations Manager, Turning Point Ltd
Heather Caudle	Group Nursing Officer, Northern Care Alliance

1 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors Nasheen and Tamoor.

2 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

3 **URGENT BUSINESS**

There were no items of urgent business received.

4 **PUBLIC QUESTION TIME**

There were no public questions for this meeting of the Committee to consider.

5 **MINUTES**

RESOLVED that the minutes of the meeting held on 17 January 2023 be approved as a correct record.

At the request of the Chairman the Committee agreed to consider item no.7 on the agenda as the next item of business.

6 **DRUGS AND ALCOHOL SERVICE**

The Committee received the report of Julian Guerriero, Senior Policy Strategy and Commissioning Manager Public Health, and Dr.Rebecca Fletcher, Consultant in Public Health, which updated the Health Scrutiny Committee on the outcome of the recent collaborative commission by Oldham Council and Rochdale Council for the provision of an Adult Integrated Substance Misuse Treatment and Recovery Service through an open competitive tendering procedure.

Having a high functioning drug and alcohol treatment and recovery service offer is an essential component of the range of activity required to achieve better population health and reduce demand on health and social care services.

Oldham Council and Rochdale Council have worked in collaboration to jointly commission a provider for the provision of

a drug and alcohol treatment and recovery service through an open competitive tendering procedure.



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It was agreed at Cabinet in February 2022 to delegate authority to the Director of Public Health, in consultation with the Cabinet Member for Health and Social Care, to approve the recommendation of the evaluation panel.

In accordance with the results of the tendering exercise (based on quality, social value and financial modelling) and completion of the tender evaluation processes, the contract was awarded to Turning Point Services Limited, as per the delegated authority agreed by Cabinet in November 2022.

The core contract term is for a period of five years up to the end of 31 March 2028 at a value of £4.4m per year (equal contributions of £2.2m from Oldham Council and Rochdale Council). There is an option to extend the contract year on year for up to a further five years.

A further £600k per year (£300k per authority) is available to support inpatient detoxification and residential rehabilitation placements.

Additional grant funding is within the scope of the contract, with clear exit strategies that can disaggregate spend away from the core specification.

The report introduced the new Adult Integrated Substance Misuse Treatment and Recovery Service to be delivered by Turning Point and provided an overview of the delivery model and priorities for the first 12 months. Steve Simmons, Senior Operations Manager representing Turning Point Ltd, gave a presentation regarding Turning Point Ltd and can be viewed using the following link

<https://committees.oldham.gov.uk/documents/b26493/Suppliment%2007th-Mar-2023%2018.00%20Health%20Scrutiny.pdf?T=9>

Julian Guerriero emphasised that the specification of the contract now included a preventative element and that recovery needed to go further so as to support the wellbeing of people and engage stability for moving from recovery. This would include working with GPs and pharmacies and including housing and employment as the next steps with a view to providing a better lifestyle to preventing the possibility of relapse. There would be an expectation that over the next 12 months the new model would enable more people to be treated.

The contract centred on those persons aged 18 years and above with the plan being to engage young people below the age of 18 years this being a transitional element.

Resolved: that

1. the outcome of the recent tender exercise to procure a provider for the delivery of the Adult Integrated Substance Misuse Treatment and Recovery Service be noted;
2. the Committee supports the new Adult Integrated Substance Misuse Treatment and Recovery offer which is available for Oldham residents; and
3. Turning Point Ltd be invited to this Committee to give a 6 months review on the role out of the new model for Oldham residents.

7

NORTHERN CARE ALLIANCE - CARE QUALITY COMMISSION

The Committee received an Inspection report from the Northern Care Alliance (NCA) NHS Foundation Trust which describes their judgement of the quality of care provided by the trust. It is based on a combination of what the NCA found when they inspected and other information available to them. It included information given to the NCA from people who use the service, the public and other organisations.

Northern Care Alliance NHS Foundation Trust was formed on 1 October 2021 when Salford Royal Hospital NHS Foundation Trust legally acquired Pennine Acute Hospitals NHS Foundation Trust.

The trust operates a range of acute, community health and social care services which are provided by the trust's four care organisations; Salford, Oldham, Rochdale and Bury.

The trust has over 20,000 staff and has four acute hospitals – Salford Royal Hospital, Royal Oldham Hospital, Fairfield General Hospital and Rochdale Infirmary which provide a full range of acute services, including acute medicine, urgent and emergency care, acute frailty units, rehabilitation services, dental services and surgical services, to a population of approximately 1 million people within hospital settings and the community. The trusts had been working in partnership from 2016 until the acquisition. This included a shared executive leadership team.

When a trust acquires another trust in order to improve the quality and safety of care, the trust do not aggregate ratings from the previously separate trust at trust level for up to two years from date of acquisition. The ratings for the trust in this report are therefore based only on the ratings for Salford Royal Hospital and their rating of leadership at the trust level.

NCA's normal practice following an acquisition would be to inspect all services run by the enlarged trust. However, their usual inspection work has been curtailed by the COVID-19 pandemic.

At the Northern Care Alliance, we inspected only those services where they were aware of current risks. They did not rate the hospitals overall. In the ratings tables shown in the report they show all ratings for services run by the trust, including those from earlier inspections and from those hospitals we did not inspect this time. This was NCA's first inspection since the formation of the Northern Care Alliance NHS Foundation Trust.

The trust had a vision for what it wanted to achieve and a strategy to turn it into action, developed with all relevant stakeholders. The vision and strategy were focused on sustainability of services and aligned to local plans within the wider health economy. Leaders and most staff understood and knew how to apply them and monitor progress.

All staff were committed to continually learning and improving services. They had a good understanding of quality improvement methods and the skills to use them. Leaders encouraged innovation and participation in research.

Improvement projects were at various stages of development and completion across the trust. The trust reported and investigated complaints and incidents. However, these were not always completed in a timely manner and learning was not always shared with relevant departments across the trust.

The report highlighted outstanding practice at Royal Oldham Urgent and Emergency Care Services. It also referred to action the trust must take and is necessary to comply with its legal obligations. The action a trust should take is because the trust was not doing something required by a regulation, but it would be disproportionate to find a breach of the regulation overall, to prevent it failing to comply with legal requirements in future, or to improve services.

During our inspection they spoke with a variety of staff including consultants, doctors, therapists, nurses, healthcare support workers, pharmacists, patient experience staff, domestic staff, administrators and the trust's board. During the inspection they also spoke with patients and relatives. They visited numerous clinical areas across the hospital sites. They reviewed patient records, national data and other information provided by the trust. They held several staff focus groups with representatives from all over the trust to enable staff who were not on duty during the inspection to speak to inspectors. The focus groups included junior and senior staff from pharmacy, junior and senior nursing staff, junior doctors and consultants, allied health professionals, staff representing equality, diversity and inclusion. They also had focus groups for the non-executive directors and governors.

The Areas of Inspection for Royal Oldham Hospital, findings and proposed actions as a result of findings are set out in the report.

Heather Caudle, Group Nursing Officer representing NCA presented the Inspection report

A Member made reference to the current ratings for Oldham hospital set out on page 39 in the agenda and suggested that comparisons of current ratings with previous Inspection ratings would have been useful.

The Chairman suggested that a summary of the report circulated with the Inspection report which made particular reference to Royal Oldham Hospital inspection and findings would have been helpful to Members.

Heather Caudle expressed her apologies that a summary had not been circulated with the report. She indicated that a summary of that report appertaining to Oldham Hospital and setting out the actions needed to be taken following up on the Inspection findings together with comparison ratings from previous inspections would be prepared and presented to the Committee at its next meeting.

With reference to a point raised regarding how the NCA deal with the concerns of Salford, Rochdale and Bury, Heather Caudle informed Members that a Localities Board has been established to coordinate concerns and issues raised. She would ensure that the membership of the Board would be made available for the next meeting of this Committee.

Resolved: That

1. NCA be requested to submit a summary of the Inspection report to this Committee for consideration at its next meeting with specific focus on Royal Oldham Hospital to include previous inspection ratings for comparison and the actions needed to improve as a consequence of the current Inspection findings; and
2. the Committee be circulated with the NCA Localities Board membership and its Terms of Reference.

8

EMERGENCY PAEDIATRICS

The Committee considered an update report on Urgent and Emergency Care for Oldham Paediatrics.

Members were informed that the Urgent and Emergency Care system, both locally and nationally has been under severe pressure throughout winter and during this time we have seen surges of paediatric demand. This is the case in both Oldham and across Greater Manchester. In the last 9 months, Oldham paediatric A&E has managed the usual September (return to school) respiratory illnesses, then the outbreak of the Strep A virus (also known as 'scarlet fever') and following that, the typical seasonal winter pressures.

A graph showing the activity for both adults and paediatrics A&E attendances from March 2019 to Jan 2023 was included in the report.

The report referred to additional services in A and E and Secondary Care, Primary and community care for paediatrics, and Urgent Care Hub which had been put in place to manage demand.

Members expressed concern at the lateness of receiving the report. It was suggested that consideration of the report be deferred for consideration to the next meeting of this Committee and the report author be requested to attend and present the report.

Resolved: That consideration of the report be deferred to the next meeting of this Committee and a that representative of NHS Greater Manchester Integrated Care be requested to attend the meeting to present the report.

9 **HEALTH SCRUTINY COMMITTEE WORK PROGRAMME 2022/23**

The Committee received a report inviting consideration of the Committee's Work Programme as at 7 March 2023.

Resolved:
That the Health Scrutiny Committee's Work Programme 2022/23 be noted.

10 **KEY DECISIONS DOCUMENT**

The Committee considered the latest Key Decision Document which set out the Authority's Key Decisions scheduled to be made from 20 February 2023.

Resolved:
That the Key Decision Document be noted.

The meeting started at 6.00 pm and ended at 7.50 pm

Report to Health Scrutiny Committee

Oldham Joint health and wellbeing strategy – Update

Portfolio Holder:

Councillor Brownridge Cabinet Member for Health and Social Care

Officer Contact:

Rebecca Fletcher, Interim Director of Public Health

Report Author: Rebecca Fletcher, Interim Director of Public Health

July 2023

Purpose of the Report

The Health Scrutiny Committee has requested a presentation of the Health and Wellbeing Strategy.

Summary of the issue:

This report provides an introduction to the strategy, and includes the Health and Wellbeing Strategy itself. The Health and Wellbeing Strategy was approved by the Health and Wellbeing Board in March 2023 and contains five themes that are to be subject to 'deep dives' at Health and Wellbeing Board meetings in 2023/24. The Committee are asked to consider if subsequent considerations of individual themes might be required.

1. Background to Health and Wellbeing Strategy

- 1.1 The Joint Local Health and Wellbeing Strategy, and the Health and Wellbeing Board aim to improve the health and wellbeing of people in Oldham and reduce inequalities for all ages.
- 1.2 The responsibility for developing and delivering the Health and Wellbeing Strategy (and the Joint Strategy Needs Assessment) sits with the Health and Wellbeing Board and rests with all the members of the board. Oldham Health and Wellbeing Board is chaired by Cllr Jenny Harrison, and has good representation from partners.

2. Development of the Health and Wellbeing Strategy

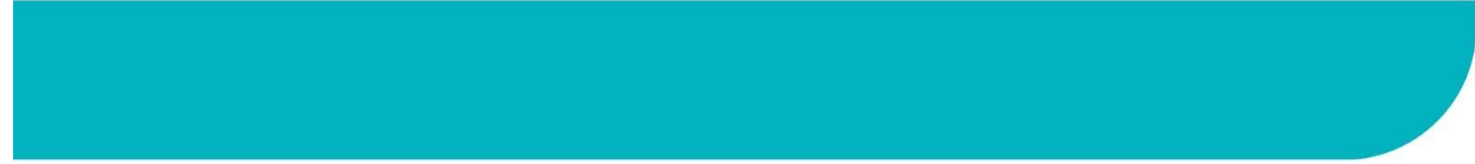
- 2.1 This strategy has been developed over the past twelve months through review of our data on health and wellbeing, engagement with residents, and coproduction with members of the board.
- 2.2 Engagement with residents focused initially on using the information that we had already gathered from residents over the past few years including through the engagement teams, surveys of young people and work through elected members. Further engagement on the priorities has happened with community explorers.
- 2.3 The priorities, actions, and measures have been coproduced with members of the Board and aim to ensure that we can measure our impact on these key priorities.

3. Principles and Priorities

- 3.1 The strategy outlines the principles that the board members agree the system needs to work to in order to make the changes needed. These are:
 - We are resident focused
 - We have a well-managed health and care system
 - We are champions of equality
 - We prioritise prevention
- 3.2 There are then five priorities which the board have agreed would make a significant impact on the health and wellbeing of the borough. These are:
 - Supporting our residents to gain the knowledge and skills to confidently make choices and participate in decisions about their own health
 - Giving children the best start in life
 - Improving mental wellbeing and mental health
 - Reducing smoking
 - Increasing physical activity

4. Recommendations

- 4.1 The Health Scrutiny committee are asked to note the Oldham Health and Wellbeing Strategy.



Oldham Health and Wellbeing Strategy

2022 – 2030

Final

Date: January 2022

1. Background

Occupying a unique setting only five miles from Manchester City Centre, Oldham has both wide-open green spaces and dense urban areas, and affluent neighbourhoods as well as many with high levels of poverty. According to the English Indices of Deprivation 2019 (IMD2019), Oldham has seen a recent increase in the proportion of neighbourhoods ranked amongst the most deprived nationally. The strong links between deprivation, morbidity, and mortality, mean that our high levels of deprivation are having a significant impact on health outcomes and on average, our population has poorer health than the overall population of England¹. However, Oldham is a young, vibrant, and diverse borough, with almost a quarter of the population belonging to ethnic groups such as Asian/Asian British Pakistani, Asian/Asian British Bangladeshi and White Central/Eastern European.

The Health and Wellbeing Board creates, approves, and oversees the Health and Wellbeing Strategy. This details our key priorities for improving the health and wellbeing of residents in Oldham over the coming eight years (2022-2030). Priorities were set using information we have gathered on local health need along with feedback from residents. The strategy does not represent the extent of our commitment to health and wellbeing or all the work on health and wellbeing taking place in the borough, but focuses on some of the issues which make the greatest contribution, and those where we think that by working together, we can have the biggest impact in the shortest amount of time. High level objectives are outlined with the intention that actions to achieve these are embedded within other strategies, action and service plans developed and owned by the organisations which make up the Board's membership. The Board includes representatives of the Council and the NHS, and of other local services which impact the health and wellbeing of residents including the police, housing, and the leisure and voluntary sectors.

Together, the Health and Wellbeing Strategy and the Health Inequalities Plan inform the work to be delivered by Oldham's Health and Wellbeing Board and should also be considered alongside the wider plan for the borough: The Oldham Plan: Our Future Oldham².

2. Our vision

Oldham residents are happier and healthier; they feel safe, supported and they thrive in this vibrant and diverse borough.

3. Our ambition

People lead longer, healthier, and happier lives, and the gap in health outcomes between different groups and communities in Oldham, and between Oldham and England, is reduced. A demonstrable difference will be made to the average life expectancy and average healthy life expectancy of residents, and inequalities will be reduced.

4. Our principles

We are resident-focussed, this means we are:

- Having a two-way conversation with residents about their health and wellbeing, making sure residents feel heard and that we respond to their needs in ways that can be understood by all
- Building trust and strengthening relationships with residents through kindness and compassion
- Engaging with communities to co-produce solutions and co-design services
- Providing support and care which is as close to, and as connected with, home and community as possible

We have a well-managed health and care system:

- Which provides good quality, safe services, and we use resident feedback to continually improve
- With services which are easy to access, and transition between different services is seamless; digital solutions are embraced where appropriate
- Which uses data, intelligence, and insight to plan services and improve the coordination of care
- Ensuring best value for the Oldham pound and maximising the wider social, economic, and environmental benefits of public spending

We are champions of equality; we will:

- Striving to reduce inequalities, offering more to those who face the greatest disadvantage or experience the worse outcomes
- Recognising diversity and delivering culturally competent services
- Developing a workforce which represents the community
- Focussing equally on mental health and emotional wellbeing, and physical health

We prioritise prevention by:

- Promoting wellbeing and prevention of ill-health for residents in all life-stages
- Providing residents with easy access to the information and support that need to stay well, healthy and be independent
- Taking a whole-system view for each of our residents, taking account of wider determinants and past experiences to provide the most appropriate and effective care
- Recognising the importance of voluntary, community and faith organisations in improving health and wellbeing, and making the most of existing community assets and insight

5. Our priorities

The average number of years Oldham residents might expect to live (life expectancy) is more than two years less than the national average, and people living in the most deprived areas are likely to die more than seven years earlier than people from the most affluent areas. We will support residents to live longer, healthier lives through each stage of the life-course, from before birth through to the end of life. Oldham's Health and Wellbeing Board considered local health and wellbeing need alongside the resident voice to identify several areas which should receive focused attention and action over the coming years. The following priorities were selected to ensure we achieve the biggest benefit for our residents both in the short term and into the future. Specific goals have been set to show how we aim to achieve our overall ambition, and targets have been established to help us measure progress along the way.

Supporting our residents to gain the knowledge and skills to confidently make choices and participate in decisions about their own health

What does this mean and who does it affect?

Feedback from residents tells us that the range of services and support available across the health and care system can sometimes be difficult to understand, and that “poor communication (either relating to person’s own health and care needs or a family member) has caused them additional distress”³. The opportunity to learn about health and the health and care system, and engage in conversations about health, is disproportionately denied from the most disadvantaged and marginalised communities, and this leads to inequalities in wider health conditions.

What are we doing already?

In July 2022, Oldham’s Health Protection Team worked with a School Health Advisor, the School Nurse Immunisation Team, and the Oldham Youth Council to help young people to prepare for receiving the HPV vaccine at school. A short presentation was created to outline the plan for giving the vaccine, the benefits and side effects, the consent process, and where people could go for answers to any questions. Young people felt more informed and involved, parents were prompted to give consent, and a dedicated HPV lesson was delivered in one school. The approach will be used in other schools and for other vaccines in future.

What are our goals?

We will raise self-esteem and empower residents to make positive choices about their own health, by:

- Developing a common framework for engagement which can be used by all organisations and services, and providing the opportunity for residents to shape the offer to better suit them and their family
- Adopting a resident-focused approach to communication, ensuring residents feel listened to, language and communication is tailored to need, and steps are taken to ensure messaging has been understood
- Supporting established peer and patient support groups to grow and continue to improve their reach
- Building a local approach to communication using the Health Foundation ‘How to talk about the building blocks of health’ toolkit⁴

How will we know if our goals have been achieved?

Supporting our residents to gain the knowledge and skills to confidently make choices and participate in decisions about their own health will underpin improvement against all the measures included in this strategy.

If our goals are achieved, we will see improvements in life expectancy overall and reductions in inequalities in life expectancy.

Giving children the best start in life

What does this mean and who does it affect?

When compared with England as a whole, almost double the percentage of children under 16 years in Oldham are from low-income families (relative measure; Oldham: 36.2%; England: 18.5%). More babies in Oldham die before their first birthday than the national average (rate per 100,000 livebirths, Oldham: 6.2; England: 3.9) and this is associated with high levels of deprivation. The rate of death in childhood is also higher (16.5 versus 10.3 per 100,000), fewer new mums breastfeed (first-feed: 49.1% versus 67.4%), more children have dental decay (43.2% versus 23.4%), and fewer children start school ready to learn. Experiences in pregnancy and early childhood shape our health and wellbeing for the rest of our lives.

What are we doing already?

So far, the Oldham Community Genetics Outreach Project has worked with almost 60 families to increase the uptake of genetic screening and diagnostic services, and provide emotional and practical support to ensure that they fully understand their child's condition and care needs. They also coordinate referrals to specialist services for aids and adaptations, and arrange social work assessment to enable families to have access to support packages in the home. The project also holds sessions to raise awareness about the increased genetic risks associated with close relative marriage at community events, mosques and other local venues.

The Home-Start Infant Feeding Team provides information and one-to-one support to families breastfeeding or chestfeeding, for as long as they need it. They also host weekly Infant Feeding groups in community venues, where parents can come together in a friendly group environment to receive advice from trained peer supporters.

What are our goals?

We will lay the foundations for a healthy life by improving health during pregnancy and throughout childhood and adolescence, with an initial focus on reducing infant mortality. We will do this by:

- Implementing a targeted action plan to reduce infant mortality across the borough
- Providing family-focused, coordinated support in our communities to all families, and additional targeted support for those who need it

- Improving communication about what is needed to have a healthy pregnancy, from pre-conception until birth
- Normalising breastfeeding, encouraging more women to start, and supporting women to continue
- Increasing the proportion of children who start school ready to learn
- Becoming a UNICEF UK Baby Friendly borough⁵
- Reducing teenage conception

How will we know if our goals have been achieved?

Infant mortality will decrease so that the rate in Oldham is the same as for England as a whole (the gap was 2.3% in 2018-20)

Oldham will have the same percentage of children achieve a good level of development at the end of reception as in England as a whole (the difference between Oldham and England was 3.7% in 2018/19)

The under 18s conception rate will decrease to the England rate (the rate per 1000 was 25 in Oldham in 2020, compared with 13 in England)

Improving mental wellbeing and mental health

What does this mean and who does it affect?

Poor mental wellbeing and mental ill-health can affect people of any age. The Greater Manchester BeeWell survey found that some children and young people in Oldham neighbourhoods experience poor mental wellbeing and have low self-esteem. Through our COVID-19 doorstep engagement work, many of our residents also told us that they felt lonely and isolated. More people in Oldham report low happiness (11.3%, compared with 9.2% in England), and high anxiety (24.7% compared with 24.2%), and the percentage of adults in Oldham with a common mental disorder is estimated to be greater than the England average (19.2%, 16.9% respectively).

What are we doing already?

Sixteen projects were delivered as part of the Better Mental Health Fund. Through these projects, almost 300 staff and volunteers who work across the health and social care, community, education, and volunteer sectors were trained in approaches to supporting the mental health of Oldham residents.

As part of the Oldham Community Mental Health Team transformation and Living Well models, a rolling “5 ways to well-being” program has been run from our older people’s mental health day hospital, Orchard House. This helps people to prepare for discharge from secondary care services through therapeutic groups and 1-1 work, and almost 50 people had benefitted by July 2022.

A physical health trainer has also been recruited to work with adults with learning disabilities who need support to get out into the community, and take physical activity to those people who have lost confidence in leaving their home after lockdown. Group activities were developed to help service users to make friends and social contacts.

What are our goals?

We’ll support **all** our residents by:

- Supporting community networks, organisations and services to continue to grow, and helping them to offer more of the support and services our residents need

- Promoting the use of a shared language across all organisations, and reducing stigma for all communities
- Establishing clear routes to accessing support and care for all communities, and ensuring everyone in Oldham has easy, safe access to trusted support nearby

We'll help our children and young people to **start well**, by:

- Providing support for the education workforce to ensure they are equipped and confident to meet their emotional health and wellbeing needs
- Providing a universal, holistic offer of support for all pupils and staff in schools and colleges
- Working in collaboration with key stakeholders to ensure a consistent approach to mental health in all schools

We'll help our working-age residents to **live well**, by:

- Educating and empowering the workforce to talk about mental health and mental wellbeing, so that help can be offered as early as possible
- Reducing the harm caused by alcohol and substance misuse, to both the individual and the family
- Improving the physical wellbeing of people with severe and enduring mental ill-health, and reducing inequalities in health outcomes
- Improving the physical wellbeing of people with learning disabilities, and reducing inequalities in health outcomes

And we'll help our older people to **age well**, by:

- Reducing social isolation by providing more opportunities for residents to gain a sense of connection with their community
- Raising awareness of ways to prevent dementia, and promoting the adoption of dementia friendly principles in service provision

Alongside efforts to improve mental wellbeing and mental health, we are also working to prevent self-harm and reduce the number of deaths by suicide; we recognise possible causes may be related but are not limited to mental health and the Oldham approach to tackling these issues has been outlined in a dedicated strategy.

How will we know if our goals have been achieved?

The percentage of people reporting high levels of anxiety will be smaller than the England average (this affected 24.7% of people in Oldham, and 24.2% in England as a whole in 2020/21)

The percentage of people who feel lonely will be significantly smaller than the national average (19.5% of people in Oldham reported loneliness in 2019/20, and 22.3% in England)

The number of drug treatment places available will increase by 20%

Reducing smoking

What does this mean and who does it affect?

More than 18% of Oldham residents are current smokers, which is greater than the proportion across England as a whole (15.9%); the proportion of the Oldham population who have never smoked is also smaller than the national average. Significantly more pregnant women were current smokers at the time of delivery (Oldham: 11%, England: 9.6%), and the consequences are far reaching. Smoking continues to be the single biggest cause of premature death in Oldham, and rates are highest in areas with deprivation.

What are we doing already?

Your Health Oldham provides a range of services to support people to stop smoking with flexible times and venues, easy access to stop smoking medication and nicotine replacement therapy, one-to-one appointments and telephone support.

Partners are working together to deliver the Oldham Tobacco Control Action Plan, for example Greater Manchester Fire and Rescue Service and housing providers are working together to promote smokefree homes.

What are our goals?

For **all** our residents, we will strive towards a smoke-free Oldham. We'll do this by:

- Embedding tobacco control policy in all relevant public policies to promote the health of Oldham residents and staff and tackle smoking-related health inequalities
- Promoting smokefree homes and community spaces
- Ensuring that communications about smoking, vaping, and use of niche products are tailored to reach groups with higher use rates. These will combine information on the harms with hopeful messages on the benefits of quitting, where to access support, and which quitting aids are most effective

- Making available to everyone who smokes, high quality, evidence-based specialist stop-smoking services including access to alternative products to support people to quit smoking successfully

We'll help our children and young people to **start well**, by:

- Reduce the uptake of smoking and vaping in young people, and help existing young smokers to quit
- Enforcing legislation on underage sales of tobacco and vaping products, and tackling the distribution of illicit tobacco
- Providing targeted support during pregnancy to reduce smoking and exposure to second hand smoke

We'll help our working-age residents to **live well**, by:

- Promoting to employers the benefits of encouraging their workforce to stop smoking

And we'll help our older people to **age well**, by:

- Producing targeted communications for older people about the benefits of reducing and stopping smoking
- Providing targeted support for older people to stop smoking

How will we know if our goals have been achieved?

Oldham will have the same percentage of people currently smoking as in England as a whole (in 2019, 19% of Oldham adults were current smokers, compared with 13% in England):

The proportion of mothers smoking at the time of delivery will reduce to the England average (in 2021/22, the gap was 1.6%)

The gap in the percentage of adults who have never smoked, between Oldham and England as a whole, will narrow (in 2021, the gap was 6%)

Increasing physical activity

What does this mean and who does it affect?

Compared with England as a whole, the population of Oldham is less physically active (60% in Oldham adults versus 66% of adults across England; 31% of children and young people in Oldham versus 45% in England) and carries more excess weight (41% of Oldham children in Year 6 versus 35% in England, and 70% of adults in Oldham compared with 64%). According to the 2019/20 Sport England Active Lives survey, a quarter of inactive people reported doing 'nothing' and this proportion has increased by more than 10% in the last five years. The same survey also found that less than half of young people in Oldham achieve the recommended 60 minutes of activity per day, and 31% are active for less than 30 minutes per day on average. Physical inactivity is associated with heart disease, stroke and diabetes, and even a small increase in activity levels can have a substantial impact on physical and mental wellbeing⁷.

What are we doing already?

In May 2021, community pharmacies in Glodwick and Failsworth started to offer weekly group walks to encourage residents to increase their physical activity. These are promoted by pharmacists as part of a wider programme of self-care, and supported by trusted community groups. Pharmacists also take the opportunity to engage with the community and understand their health concerns while also promoting other health campaigns like flu vaccines. Over 20 people regularly join the walk in Failsworth each week, and find additional benefits from the opportunity to socialise. Members of the group have completed emergency first aid training and now volunteer to lead walks.

Four ladies-only Learn to Ride cycle sessions took place in June and July 2022 in response to interest from the community. Local community groups helped to plan and promote the sessions, and more than 30 women attended. Transport for Greater Manchester recognised the success of working with community partners in Oldham and are keen to continue to develop new approaches to delivery of Learn to Ride sessions in Oldham.

What are our goals?

We will support **all** residents to build movement into their everyday lives by:

- Supporting voluntary, community and faith organisations to be able to provide services and work with their communities to increase physical activity

- Improving communication with both residents and businesses to embed the message that any movement matters, for people of all abilities
- Promoting the use of improved foot and cycle paths, and communicating upcoming developments for Oldham planned through The Bee Network
- Celebrating and championing positive examples of Moving More through the #Oldham #MoveMoreFeelBetter social media campaign
- Widening access and participation in physical activity, sport and active travel, providing more inclusive options of ways to be active every day, and closing the inequalities gap in activity levels
- Taking a strength based community approach to improving physical activity and moving more through the Local Pilot principles and place-based working

Maintaining and creating safe green spaces and other high quality activity spaces to increase confidence & access to opportunities to be active We'll help our children, young people, and their families to **start well**, by:

- Raising awareness of initiatives such as The Daily Mile and Oldham's 50 Things To Do Before You're Five
- Maintaining and promoting the Young Persons membership offer from Oldham Active

We'll help our working-age residents to **live well**, by:

- Working collaboratively across Greater Manchester to improve Oldham's active travel infrastructure and help residents move more in everyday life

And we'll help our older people to **age well**, by:

- Continuing to use local knowledge to tailor the physical activity offer and ensure residents feel safe and secure

How will we know if our goals have been achieved?

Oldham will have the same percentage of physically active adults as England as a whole (the gap was 6.3% in 2022)

6. Evaluation and reporting

The overall aim for the Health and Wellbeing Strategy is to close the gap in life expectancy between Oldham and England as a whole. Progress will be measured using indicators referenced throughout from the Public Health Outcomes Framework, maintained by the Office for Health Improvement and Disparities (Table 1)⁸

Table 1: Public Health Outcomes Framework indicators for review of progress

	OHID Public Health Outcomes Framework: Indicators	OHID Public Health Outcomes Framework: Definitions
All residents	Healthy life expectancy at birth (Male)	A measure of the average number of years a person would expect to live in good health based on contemporary mortality rates and prevalence of self-reported good health
	Healthy life expectancy at birth (Female)	Average number of years a person would expect to live in good health based on contemporary mortality rates and prevalence of self-reported good health
	Life expectancy at birth (Male, 1 year range)	Average number of years a person would expect to live based on contemporary mortality rates
	Life expectancy at birth (Female, 1 year range)	Average number of years a person would expect to live based on contemporary mortality rates
	Life expectancy at birth (Male, 3 year range)	Average number of years a person would expect to live based on contemporary mortality rates
	Life expectancy at birth (Female, 3 year range)	Average number of years a person would expect to live based on contemporary mortality rates
Start well	Infant mortality rate	Infant deaths under 1 year of age per 1000 live births
	Smoking in early pregnancy	Percentage of pregnant women who smoke at the time of booking appointment with midwife (experimental)
	Smoking status at time of delivery	Number of mothers known to be smokers at the time of delivery as a percentage of all maternities with known smoking status
	Baby's first feed breastmilk	Percentage of babies whose first feed is breastmilk

Breastfeeding prevalence at 6-8 weeks after birth	Percentage of infants that are exclusively or partially breastfed at age 6-8 weeks
Child development: percentage of children achieving a good level of development at 2-2½ years	Percentage of children who received a 2-2½ year review who were at or above the expected level in the in all five Ages and Stages Questionnaire-3 (ASQ-3) domains
School readiness: percentage of children achieving a good level of development at the end of Reception	Children defined as having reached a good level of development at the end of the Early Years Foundation Stage (EYFS) as a percentage of all eligible children
Reception: Prevalence of overweight (including obesity)	Proportion of children aged 4-5 years classified as overweight or obese according to their BMI score
Year 6: Prevalence of overweight (including obesity)	Proportion of children aged 10-11 classified as overweight or obese according to their BMI score
Percentage of physically active children and young people	Percentage of children aged 5-16 that meet the UK Chief Medical Officers' (CMOs') recommendations for physical activity (an average of at least 60 minutes moderate-vigorous intensity activity per day across the week)
A&E attendances (0-4 years)	A&E attendance rate per 1,000 population aged 0-4 years
Hospital admissions caused by unintentional and deliberate injuries in children (aged 0-4 years)	Crude rate of hospital admissions caused by unintentional and deliberate injuries in children aged under 5 years per 10,000 resident population aged under 5 years
Live well Smoking prevalence in adults (18+) – current smokers (APS)	Prevalence of smoking among persons 18 years and over. Annual Population Survey (APS); Office for National Statistics (ONS).
Percentage of physically active adults	Number of Active Lives Adult Survey respondents aged 19 and over, with valid responses to questions on physical activity, doing at least 150 moderate intensity (MIE) minutes physical activity per week in bouts of 10 minutes or more in the previous 28 days
Percentage of physically inactive adults	Number of Active Lives Adult Survey respondents aged 19 and over, with valid responses to questions on physical activity, doing less than 30 equivalent MIE minutes physical activity per week in bouts of 10 minutes or more in the previous 28 days expressed as a percentage of the total number of respondents aged 19 and over
Estimated prevalence of common mental disorders: % of population aged 16 & over	The estimated proportion of the population aged 16 & over who have a common mental disorder (CMD), where CMD is defined as any type of depression or anxiety.

Percentage of adults who feel lonely often or always or some of the time	The percentage of adults (aged 16 and over) that responded to the question "How often do you feel lonely?" with "Always or often" or "Some of the time". Active Lives Adult Survey, Sport England.
Self-reported wellbeing - people with a high anxiety score (APS)	Percentage of respondents scoring 6-10 to the question "Overall, how anxious did you feel yesterday?". Annual Population Survey (APS); Office for National Statistics (ONS).
Waiting < 6 weeks for IAPT treatment	Percentage of IAPT referrals that have finished course of treatment waiting <6 weeks for first treatment
Admission episodes for alcohol-related conditions (Broad)	A measure of hospital admissions where either the primary diagnosis (main reason for admission) or one of the secondary (contributory) diagnoses is an alcohol-related condition
Hospital admissions due to substance misuse (15-24 years)	Directly standardised rate of hospital admission for substance misuse, per 100,000 population aged 15-24 years
Cumulative percentage of the eligible population aged 40-74 who received an NHS Health check	The rolling 5-year cumulative percentage of the eligible population aged 40-74 who received an NHS Health check
Age well Emergency hospital admissions due to falls in people aged 65 and over	Emergency hospital admissions for falls injuries in persons aged 65 and over, directly age standardised rate per 100,000
Estimated dementia diagnosis rate (aged 65 and over)	The rate of persons aged 65 and over with a recorded diagnosis of dementia per person estimated to have dementia given the characteristics of the population and the age and sex specific prevalence rates of the Cognitive Function and Ageing Study II, expressed as a percentage with 95% confidence intervals
Social Isolation: percentage of adult carers who have as much social contact as they would like (65+ yrs)	The percentage of respondents to the Personal Social Services Survey of Adult Carers in England who responded to the question "Thinking about how much contact you have had with people you like, which of the following best describes your social situation?" with the answer "I have as much social contact I want with people I like".
Social Isolation: percentage of adult social care users who have as much social contact as they would like (65+ yrs)	The percentage of respondents to the Adult Social Care Survey (service users) who responded to the question "Thinking about how much contact you've had with people you like, which of the following statements best describes your social

	situation?" with the answer "I have as much social contact as I want with people I like"
Life expectancy at 65 (Male, 1 year range)	An estimate of the average number of years at age 65 a person would survive if he or she experienced the age-specific mortality rates for that area and time-period throughout his or her life after that age
Life expectancy at 65 (Female, 1 year range)	An estimate of the average number of years at age 65 a person would survive if he or she experienced the age-specific mortality rates for that area and time-period throughout his or her life after that age

7. References

1. https://www.oldham.gov.uk/downloads/file/7271/public_health_annual_report_2021
2. <https://committees.oldham.gov.uk/documents/s132898/HI%20Draft%20Plan%20-%20For%20HWB.pdf?nobdr=2>
3. <https://www.healthwatcholdham.co.uk/sites/healthwatcholdham.co.uk/files/COVID-19%20Survey%20Overview.pdf>
4. <https://www.health.org.uk/publications/how-to-talk-about-the-building-blocks-of-health>
5. <https://www.unicef.org.uk/babyfriendly/>
6. <https://www.healthwatcholdham.co.uk/report/2019-07-24/healthy-young-mindschildren-and-adolescent-mental-health-services-report-trafford>
7. https://www.who.int/health-topics/physical-activity#tab=tab_1
8. <https://fingertips.phe.org.uk/profile/public-health-outcomes-framework>
9. https://www.oldham.gov.uk/info/200807/mental_health/1795/the_whole_school_and_college_approach_to_emotional_health_and_mental_wellbeing

Review of Scrutiny in Oldham

"To ensure scrutiny has a clear role and focus within the organisation, that Oldham has an influential scrutiny function which is held in high regard by its many stakeholders and which achieves measurable service improvements and adds value for the people of Oldham through a member led process of examination and review"

To achieve this Scrutiny will follow the nationally agreed 'Four Principles of Good Scrutiny';

1. Provide 'critical friend' challenge to decision makers, through holding them to account for decisions made, engaging in policy review and policy development;
2. Promote Scrutiny as a means by which the voice and concerns of the public can be heard;
3. Ensure Scrutiny is carried out by 'independent minded' Board members;
4. Improve public services by ensuring reviews of policy and service performance are focused.

To achieve this we will ensure:

- Parity of esteem, the scrutiny function of the council has the same importance in the governance system as executive decision-making activities.
- The offer of senior officer support and providing senior officer leads
- We are Listening to local people and making sure their views are heard by decision makers
- Looking at decisions, policies or issues that affect local people
- Authentic cross-party working
- Working and co-operating with Statutory and non-Statutory partners
- Conclusions and recommendations that are evidence based
- Engagement and training of elected members

To Align with the Council's Priorities the following Scrutiny Boards are to be introduced:

The Children and Young People Scrutiny Board will look at the how the Council fulfils its strategic priority of A great start and skills for life:

This strategic outcome aims to:

- increasing the number of quality school and college places for Oldham's young people,
- expanding youth activities outside of school,
- improving post-16 education and training, so everyone has options to help them increase their skills and knowledge.

Areas covered by the Children and Young People Scrutiny Board in scrutinising how the Council meets this strategic outcome could include:

- Educational achievement
- School performance

- Healthy lifestyles
- Youth service
- Looked after children
- Early Help
- Children’s Social Care
- Child Protection
- School Attendance and Exclusions
- School leavers’ progression to further education and training
- Healthy schools
- Take-up of sporting and cultural opportunities
- Increased involvement of young people in developing services
- Education, employment and training for care leavers
- Children’s Centres
- Young people’s fear of crime
- Youth Offending
- Freedom from poverty
- Youth Justice Plan;
- Children’s and Young People Strategic Plan;
- HE provision including Oldham College and UCO

The Board will also include Co-opted Members Voting and representation from THE Youth Council.

Co-opted Members (Voting):

- Roman Catholic representative
- Church of England representative
- Parent Governor representative (Primary)
- Parent Governor representative (Special)
- Parent Governor representative (Secondary)

Co-opted Members non voting

- Teacher representatives
- Early Years Development and Childcare representative
- Youth Work representative

Board	Council Functions	Officer oversight Exec Functions
Children Young People and Families Board 5 meetings per Municipal Year	Managing Director of Children Young People	Managing Director of Children Young People Director of Education, Skills & Early Years Director of Children’s Social Care Director of Economy

The Adults Social Care and Health Scrutiny Board will look at the how the Council fulfils its strategic priority of Healthy, safe and well supported residents Looking after our most vulnerable residents, keeping people safe and healthy are crucial responsibilities of any local authority focusing on services for adults and public health services to monitor progress towards improving health, lifestyles and quality of care across the Borough; and providing oversight of integration and partnership working within and between the council and health bodies. The Board will also oversee the

active lifestyle related functions and activity across the Borough. The Board will review and scrutinise the commissioning and delivery of local health and social care services in Oldham to ensure reduced health inequalities, access to services and the best outcomes for local people.

The Board will discharge its statutory duties to:

- the review and scrutiny of any matter relating to the planning, provision and operation of the health service in the Council’s area;
- the making of reports and recommendations to relevant NHS bodies and health service providers;
- responding to proposals and consultations from NHS bodies in respect of substantial variations in service provision and any other major consultation exercises;
- referral of comments and recommendations on proposals referred to the Committee by a relevant NHS body or relevant service provider to the Secretary of State if considered necessary; and
- all matters relating to Healthwatch.

Areas covered by the Adults Social Care and Health Scrutiny Board in scrutinising how the Council meets this strategic outcome could include:

- Adult Social Care
- Adult Safeguarding
- Public Health
- Integrated Care
- All Health related matters including Children’s Health
- Scrutiny of NHS and NHS providers including NCA
- S.75 arrangements
- GP services
- Health and Wellbeing Board, including the development, implementation, review and monitoring of the Joint Strategic Needs Assessment and the Health and Wellbeing Strategy.
- Adult and Health Services Budget Outturn
- Review of provision of Health Services
- Leisure Offer
- Place Based Working
- arrangements made by the authority for public health, health promotion, health improvement and for addressing health inequalities

Board	External	Council Functions	Officer Oversight Exec Functions
Adults Social Care and Health Board	Relevant NHS bodies or health service providers including:-NHS England	None	Director of Adults Social Care (DASS) Director of Public Health

5 meetings per Municipal Year	Integrated Care Partnership Place Lead - Oldham NHS Greater Manchester Integrated Care Locality Board Local NHS Trusts and other NHS service providers Healthwatch		Assistant Director Youth, Leisure and Communities
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The Place, Economic Growth and Environment Board will look at how the Council fulfils 3 strategic priorities and is also responsible for reviewing and scrutinising the exercise by risk management authorities of flood risk management functions which may affect the Borough of Oldham and to exercise the functions of a crime and disorder committee including the following:

- a) To review or scrutinise the exercise of crime and disorder functions by responsible authorities and
- b) To review or scrutinise any local crime or disorder matter raised by a Member.

Better jobs and dynamic businesses

The strategic outcomes are:

Providing the infrastructure to make Oldham a great place to spend time, and somewhere to open and grow a successful business.

Investments in the next three years include

- the redevelopment of Spindles, a new performance space and a town centre park,
- support for residents to help them into good jobs through Get Oldham Working,
- increasing the amount the council spends with local companies, to maximise the impact of the Oldham pound.

Quality homes for everyone

The strategic outcomes are:

To work with developers and housing associations to deliver the affordable homes that our residents need, and support renters to defend their rights. Over the next three years we will

- increase the number of high-quality homes that are affordable and meet residents' needs,
- support tenants to fight back against rogue landlords,
- enable improvement to home insulation to help protect residents from rising energy prices.

A clean and green future

The strategic outcomes are:

Responding to the climate emergency and keep Oldham clean and tidy.

- support the borough’s growing green industry, as part of making the borough carbon neutral by 2030,
- improve our green spaces, including Northern Roots,
 - continue our Don’t Trash Oldham campaign, so our residents have neighbourhoods to be proud

Areas covered by the Place, Economic Growth and Environment Scrutiny Board in scrutinising how the Council meets this strategic outcome could include:

- Spindles Development
- Planning
- Housing
- Housing Strategy
- Don’t Trash Oldham Campaign
- Northern Roots
- New Performance Space
- Get Oldham Working
- Town Centre Park
- Local procurement and value for money
- Social
- Solar Farm
- Green energy
- Climate Emergency
- Community Safety
- Crime and Disorder
- Licensing and Gambling Policies (respective 2003 and 2005 Acts);
- Plans and Strategies which together comprise the Local Plan – Core Strategy;
- Community Safety and Cohesion Partnership Strategy;

Board	External	Council Functions	Officer Oversight Exec Functions
Place, Economic Growth and Environment Board 5 meetings per Municipal Year	Risk management authorities (defined by S6 Flood and Water Management Act 2010) Responsible authorities (defined by S5 Crime and Disorder Act 1998)	Executive Director of Place and Economic Growth Head of Planning	Chief Executive Executive Director Place and Economic Growth Director of Environment Director of Economy

The Governance, Strategy and Resources Board role includes the scrutiny of key policy items, the annual budget proposals, proposals with significant service and or budgetary implications, risk and performance. The Board will also scrutinise particular proposals being developed at the Greater Manchester level and by the Council's strategic partners, considering the implications for the Borough and for the Council.

The Board will also monitor and hold to account the performance of service delivery within Oldham Council and of strategic partners etc with particular reference to the Corporate Plan and all other strategic plans and monitor organisational risk.

Areas covered by the Governance, Strategy and Resources Board in scrutinising how the Council meets the required outcomes could include:

- Oldham Plan (sustainable community strategy);
- The Council's Corporate Plan;
- Fair Employment Charter;
- Integrated Commissioning Framework; and
- Pay Policy Statement.
- Performance monitoring including performance reports
- Risk reports – Governance
- Annual Budget Setting
- To scrutinise the financial performance of the Council against the approved budget and efficiency savings identified
- To scrutinise issues identified as requiring improvement by external assessors (with the exception of social care matters) ensuring that there is appropriate statutory representation of co-opted members in respect of education matters.
- In reviewing the performance of Council and other services, to scrutinise plans for improvement where performance is weak and to maintain oversight until performance improves.
- The Scrutiny Board (Governance, Strategy and Resources) is the allocated residual responsibility for any function not otherwise allocated to a Scrutiny Board.

Board	External	Council Functions	Officer Oversight Exec Functions
The Governance, Strategy and Resources Board 5 meetings per Municipal Year		Chief Executive S.151 Officer Monitoring Officer	Chief Executive Deputy Chief Executive Assistant Chief Executive Director of Finance (s.151 Officer) Director of Legal Services (Monitoring Officer)

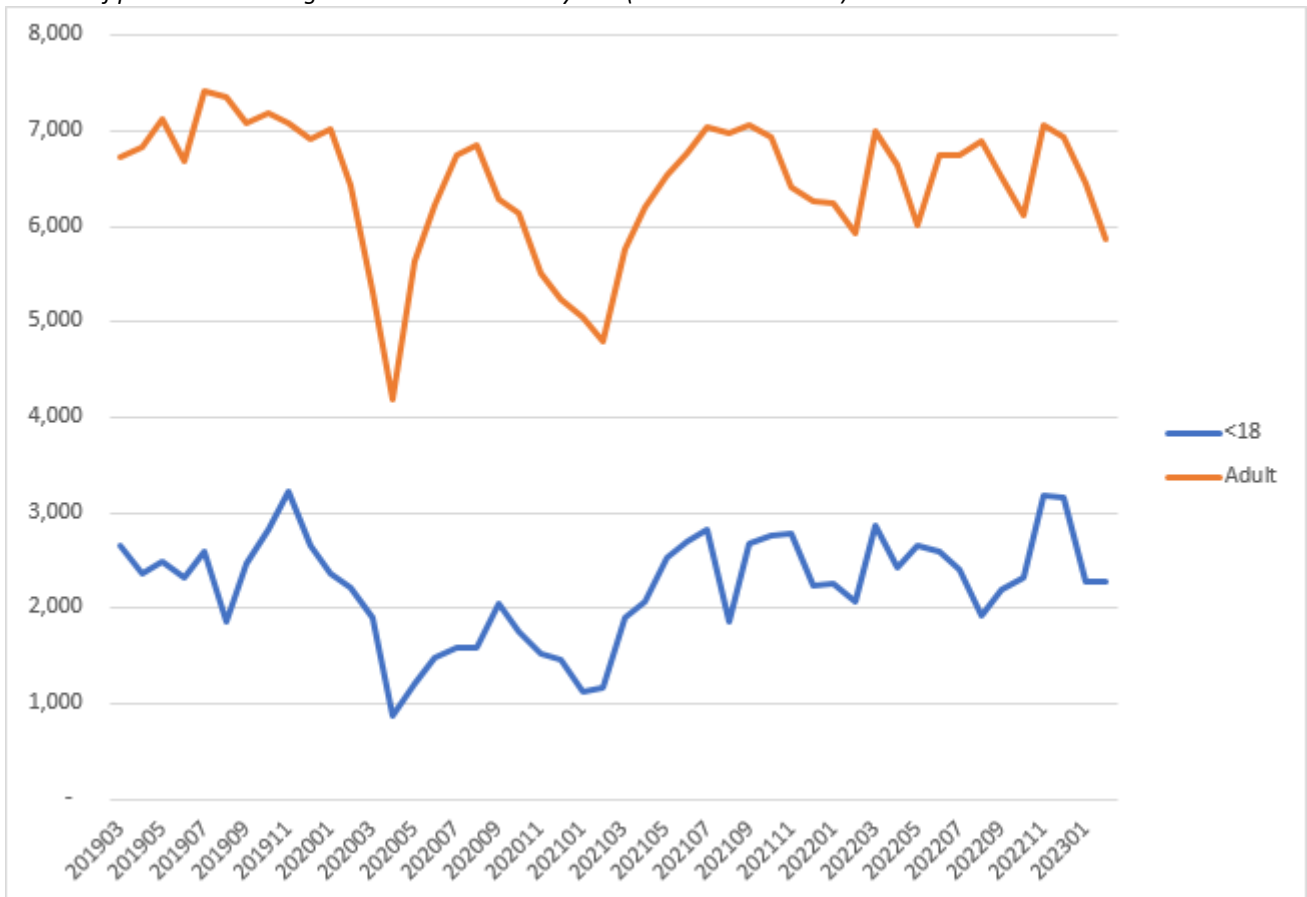
Urgent and Emergency Care for Oldham Paediatrics – update

1. Background

The UEC system, both locally and nationally has been under severe pressure throughout winter and during this time we have seen surges of paediatric demand. This is the case in both Oldham and across Greater Manchester. In the last 9 months, Oldham paediatric A&E has managed the usual September (return to school) respiratory illnesses, then the outbreak of the Strep A virus (also known as ‘scarlet fever’) and following that, the typical seasonal winter pressures.

The graph below shows the activity for both adults and paediatrics A&E attendances from March 2019 to Jan 2023. Activity for children under 18 is roughly at a similar level to Pre-Covid times, with a peak in Nov/Dec last year due to the Strep A outbreak. As of March 2023, activity is reducing in line with usual seasonal variation, and the Oldham system is well placed to continue to provide high quality care for Oldham’s children.

Number of patients attending A&E ROH in the last 4 years (adults and children)



2. What has been put in place to manage demand

Children make up approximately 37% of all attends at Royal Oldham Hospital. Of these 37%, on average 22% are admitted and 78% are discharged from A&E and/or referred on to other services. A number of services have been put in place both recently and since Covid to manage demand at A&E and ensure a high quality service is maintained:

2.1 A&E & Secondary Care

The Pre-ED Rapid Assessment & Streaming service is at the front door of A&E and children who are not flagged as requiring emergency care are seen initially through this service within 15 mins of arrival. The service has direct pathways to ensure children receive the right care, in the right place and quickly as possible, pathways such as

- o Direct booking to the Urgent Care Hub at the ICC
- o Direct referral to Children's Community Nursing Team
- o Direct referral to the Paediatric Observation & Assessment Unit
- o Referral to the Rapid Access Clinics
- o Referral to the HMR Paediatric Nurse Practitioner service for patients who attend Oldham from our neighbouring localities of Heywood, Middleton and Rochdale.

Our Children's A&E department has recently been extended and now offers 10 cubicles, including a sensory cubicle and a mental health cubicle, and 2 high care rooms.

The Paediatric Observation & Assessment unit offers same day emergency care and accepts patients direct from A&E, Pre-ED, CCNT and Primary Care allowing children to bypass the A&E department where appropriate. This is integrated with our children's in-patients ward so that where children require further care and treatment it can be accessed without delay.

Staffing levels are at the highest they have been for years, and an extra bedded escalation area has been made possible to be opened and run for the last 6 months.

Rapid Access Clinics 3 x per week - these provide a rapid referral for children who have been seen by their GP, ED or other referrer who require an urgent opinion from a paediatrician but not necessarily an admission.

Paediatric Virtual Wards operate in Oldham and continue to be developed in order to treat children in their own homes.

2.2 Primary and community care for paediatrics

Primary Care

- GP practices aim to provide same day appointments to children under 5years old and to other children who require urgent assessment where they have capacity to do so.
- GP practices also offer extended opening hours, providing extra appointments either early morning, evening or over the weekend through the PCN's

NHS111

- Same day care can also be accessed via 111 who, if appropriate, can directly book children into our Urgent Care Hub to be assessed both virtually and face to face by a GP or ACP.
- 111 can also refer children to the GM CAS for a virtual consultation with a GP or ACP
- They can direct book them into our Minor Injuries Unit at the Royal Oldham Hospital or offer them a time slot to attend A&E if they need emergency care.

Children's Community Nursing Team (CCNT)

- Our community children's nursing team accepts same day urgent referrals from other health

professionals providing both clinic appointments and where needed home visits.

- They have recently developed a Nurse Practitioner clinic which operates every afternoon
- A winter funded Oxygen SATS monitoring scheme for respiratory illnesses is in place until Easter 2023

Urgent Care Hub (UCH)

- Our UCH provides same day urgent care for all age groups. The service is provided by GP's and ACP's and offers virtual consultations with face to face appointments available either in clinic or at home depending on the needs of the patient.
- In January 2023 they managed 1148 children aged 0-19years

3.0 Assurance

Activity levels are reducing from the peak we have seen recently due to winter illness and the Strep A outbreak and are expected to remain lower for the next few months. High staffing levels and extra beds are available, and a number of services and schemes have been developed and are operating successfully which will contribute to improved performance and high level of patient care for the paediatric urgent and emergency care system.

A number of children and young people's governance, performance and assurance processes are in place both locally and at a GM level in order to ensure that ROH continues to provide a safe and high quality service.

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KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	Wrigley Head Solar Farm	Executive Director for Place & Economic Growth - Emma Barton		Cabinet
Description: Update report on the Wrigley Head Solar Farm project and options for taking the project forward. Document(s) to be considered in public or private:				
Page 30	Backlog Maintenance 2022/2025	Executive Director for Place & Economic Growth - Emma Barton	February 2023	Cabinet
Description: Backlog Maintenance Priorities for the Council Corporate Property Portfolio Document(s) to be considered in public or private: Private - NOT FOR PUBLICATION by virtue of Paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council.				
	LA Policy on Academy Conversion and Guidance for Schools		February 2023	Cabinet
Description: Document(s) to be considered in public or private:				
	Strategic Housing Land Availability Assessment	Executive Director for Place & Economic Growth - Emma Barton	February 2023	

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: To seek approval for the publication of Oldham Council's Strategic Housing Land Availability Assessment (SHLAA) as of 1 April 2022. Document(s) to be considered in public or private:				
	Establishment of the Greater Manchester Integrated Care Partnership Board			Cabinet
Description: Document(s) to be considered in public or private:				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>The decision is deemed to be a Key Decision by virtue of the fact that expected expenditure for Oldham Council over the duration of the contract (4 Years) has the potential to exceed the £250k threshold dependent on service demand, although a considerable part of this expenditure is schools</p>	<p>DBS Contract Renewal</p>	<p>Assistant Chief Executive - Shelley Kipling</p>	<p>Before May 2023</p>	<p>Cabinet Member - Corporate Services (Councillor Shaid Mushtaq)</p>

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The awarding of the contract is a Greater Manchester wide decision with an expected decision to be made n late December 2022 followed by a 10-day cooling off period - and the decision to be formally confirmed by mid- January 2023.</p> <p>It is the responsibility of officers at individual authorities to seek separate internal approvals (At both an Executive and Political level) in line with respective Procurement/ / Legal / Constitutional Services governance arrangements.</p> <p>Document(s) to be considered in public or private: The Document and report will be private due to the nature of information relating to the awarding of the contract - deemed commercially sensitive</p>				
D	Future Commissioning intentions for the Hospital to Home Service (Care at Home)		July 2023	Cabinet
<p>Description: Document(s) to be considered in public or private:</p>				
NBC New!	Spindles - Creating a Better Place - New Power Supply for Markets, Events and Archive	Director of Economy – Paul Clifford	June 2023	Cabinet Member - Regeneration and Housing (Leader - Councillor Amanda Chadderton)
<p>Description: New substation /power supply for markets, events and archive</p> <p>Document(s) to be considered in public or private: Creating a Better Place Cabinet Report – July 2022</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
TBC New!	Spindles - Creating a Better Place - Re-roofing	Director of Economy – Paul Clifford	June 2023	Cabinet Member - Regeneration and Housing (Leader - Councillor Amanda Chadderton)
Description: Works required to re-roof existing roof above Town Square Shopping Centre. Document(s) to be considered in public or private: Creating a Better Place Cabinet Report – July 2022				
Age 49	Care at Home Market Changes.		July 2023	Cabinet
Description: Document(s) to be considered in public or private:				
	Carriageway Investment Funding	Director of Environment - Nasir Dad	July 2023	Cabinet
Description: Additional funding for carriageway surfacing/treatments Document(s) to be considered in public or private:				
New!	Settled Accommodation Programme for Afghan and Ukranian Refugees	Director of Economy – Paul Clifford	July 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: Oldham have been allocated grants funding from Department for Levelling Up, Housing and Communities (DLUHC) that will enable the delivery of 11 properties designed to support Ukrainian and Afghan refugees between 2022-24.</p> <p>This report confirms the allocation of funding and the completion of a Memorandum of Understanding between the Council and DLUHC. It also seeks approval to enter into a grant agreement with two Registered Providers to deliver these homes.</p> <p>Document(s) to be considered in public or private: Public Cabinet Report and Private Appendices.</p>				
	City Region Sustainable Transport Settlement (CRSTS) – Transport Capital Programme 2023/24	Director of Environment - Nasir Dad	July 2023	Cabinet
<p>Description: With the strategic approach for the 5-year CRSTS funding having been approved in March 2022, this report seeks delegated approval of the programmes recommended for delivery in 2023/24 to utilise this funding.</p> <p>Document(s) to be considered in public or private:</p>				
New!	Environmental Warranty at Fitton Hill	Director of Economy – Paul Clifford	July 2023	Cabinet
<p>Description: To confirm settlement to the Notice of purported breaches of the Environmental Warranties in the Transfer Agreement between the Council and Villages Housing Association in 2004.</p> <p>Document(s) to be considered in public or private: Report and appendices - report is private as it could related to legal proceedings.</p>				
New!	Alexandra Park Eco Centre Update	Director of Economy – Paul Clifford	July 2023	Cabinet
<p>Description: Update regarding the new Eco Centre at Alexandra Park Depot.</p> <p>Document(s) to be considered in public or private: Cabinet Report (Private). Restricted Paragraph Part 3 report</p>				
New!	Cultural Quarter Public Realm	Director of Economy – Paul Clifford	July 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: Construction of a public realm at Greaves St, Ashworth St, the gardens next to the Old Library and the northern end of Southgate St. Document(s) to be considered in public or private: Cabinet report (Private/Part 3 report)				
New!	Creating a Better Place - Health Care Options	Director of Adult Social Care (DASS) – Jayne Ratcliffe	July 2023	Cabinet
Description: Creating a Better Place - Health Care Options - Adult Social Care Document(s) to be considered in public or private: N/A				
New!	Tree Surgery Framework		July 2023	Cabinet
Description: Create a robust framework of tree surgery companies to undertake all of Oldham's trees and woodland work. Document(s) to be considered in public or private:				
New!	Contractual Arrangements – Adult & Children Social Care Software Application (MOSAIC – The Access Group)	Deputy Chief Executive – Sayyed Osman	July 2023	Cabinet
Description: Review of the contract arrangements in relation to the Adult & Children Social Care system . The current contract with Access Group is due for renewal July 2023. Document(s) to be considered in public or private: PUBLIC				
New!	Report of the Director of Finance – Treasury Management Review 2022/23	Director of Finance – Anne Ryans	July 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The Annual Review of Treasury Management activity during the year compared to the Treasury Management Strategy 2022/23. Document(s) to be considered in public or private: Report of the Director of Finance – Treasury Management Review 2022/23 Background Documents: Various Appendices Report to be considered in Public</p>				
<p>New! Page 46</p>	<p>Extension request for the Life of Client Framework Agreement and Service and Maintenance Framework Agreement.</p>	<p>Director of Adult Social Care (DASS) – Jayne Ratcliffe</p>	<p>Before July 2023</p>	<p>Cabinet Member - Health and Social Care (Councillor Barbara Brownridge)</p>
<p>Description: To seek delegated authority to extend the Client Framework Agreement and Service and Maintenance Framework Agreement. Document(s) to be considered in public or private: Private</p>				
<p>New!</p>	<p>CCTV System Upgrade</p>	<p>Director of Environment - Nasir Dad</p>	<p>Before July 2023</p>	<p>Executive Director - Economy, Skills and Neighbourhoods</p>
<p>Description: The provide capital funding for the upgrade of the CCTV control room. Document(s) to be considered in public or private:</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
New!	Places for Everyone Plan: A Joint Development Plan Document for 9 Greater Manchester Local Authorities (Bolton, Bury, Manchester, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan) - Proposed Modifications Consultation	Executive Director for Place & Economic Growth - Emma Barton	August 2023	Cabinet
Description: Approval, and publication, of proposed modifications to Places for Everyone Plan: A Joint Development Plan Document for 9 Greater Manchester Local Authorities (Bolton, Bury, Manchester, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan) for consultation. Document(s) to be considered in public or private:				
TBC New! Page 47	Oldham Theatre Planning Application	Director of Economy – Paul Clifford	October 2023	Cabinet Member - Employment and Enterprise (Councillor Shoab Akhtar)
Description: Submission of a planning application for the proposed Oldham Theatre Document(s) to be considered in public or private: Planning application (public)				
TBC New!	Cultural Quarter Public Realm Planning Application	Director of Economy – Paul Clifford	October 2023	Cabinet Member - Employment and Enterprise (Councillor Shoab Akhtar)
Description: Planning application for the proposed Cultural Quarter Public Realm Document(s) to be considered in public or private: Planning application (public)				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 23RD JUNE 2023

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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Key:

New! - indicates an item that has been added this month

- Notes:
1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
 2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Arooj Shah, Abdul Jabbar MBE, Elaine Taylor, Shaid Mushtaq, Barbara Brownridge, Mohon Ali, Fida Hussain, Peter Dean and Chris Goodwin.
 3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at: <http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>